MINUTES

REGULAR MEETING OF THE **BOARD OF WATER SUPPLY**

September 26, 2016

At 2:01 PM on September 26, 2016 in the Board Room of the Public Service Building at 630 South Beretania Street, Honolulu, Hawaii, Board Acting Chair Wong called to order the Regular Meeting.

> Present: Adam C. Wong, Acting Chair

> > David C. Hulihee (arrived at 2:04 p.m.)

Kapua Sproat

Bryan P. Andaya (arrived at 2:11 p.m.)

Kay C. Matsui Ross S. Sasamura

Also Present: Ernest Lau, Manager and Chief Engineer

Ellen Kitamura, Deputy Manager and Chief Engineer

Erwin Kawata Barry Usagawa Karen Tom Daryl Hiromoto Jason Takaki Joe Cooper Robert Morita Mike Matsuo Kevin Ihu Tracy Burgo Kathleen Pahinui Henderson Nuuhiwa Jennifer Elflein

Others Present: Moana Yost, Deputy Corporation Counsel

Jeff Lau, Deputy Corporation Counsel Duane Miyashiro, Carlsmith Ball LLP Chris Cleveland, Brown and Caldwell

Eric Iwamoto, Bowers + Kubota

Codi Kozacek

Robert Fricke, Cox Fricke LLP Abigail Holden, Cox Fricke LLP

C. Ramig, Hawaii Private Locators LLC

Absent: Ford N. Fuchigami APPOINTMENT OF NEW BOARD MEMBER -KAY C. MATSUI Chair and Members
Board of Water Supply
City and County of Honolulu
Honolulu, Hawaii 96843

Chair and Members:

Subject: Appointment of New Board Member - Kay C. Matsui

Ms. Kay Matsui has been appointed to the Board of Water Supply by Mayor Kirk Caldwell to succeed Mr. Duane Miyashiro.

On September 7, 2016, the City Council confirmed Ms. Matsui's appointment for a term expiring on June 30, 2021.

We extend congratulations to Kay Matsui on her appointment and welcome her as a Member of the Board.

Respectfully submitted,

/s/ ERNEST Y. W. LAU, P.E. Manager and Chief Engineer"

The foregoing was for information only.

DISCUSSION:

Manager Lau introduced and welcomed Ms. Matsui as the newest member of the Board. He stated that Ms. Matsui was appointed to the BWS by Mayor Kirk Caldwell to succeed Mr. Duane Miyashiro. On September 7, 2016, the City Council confirmed Ms. Matsui's appointment for a term expiring on June 30, 2021. On behalf of the Board, Acting Chair Wong congratulated and thanked Ms. Matsui. Ms. Matsui thanked Mr. Wong and Mr. Lau and said that it is a great pleasure and she is looking forward to working with everyone.

APPROVAL OF MINUTES

Approval of the Minutes of the Regular Meeting held on August 22, 2016

MOTION TO APPROVE Ross Sasamura and Kapua Sproat motioned and seconded, respectively, to approve the Minutes of the Regular Session Meeting of August 22, 2016.

The motion was unanimously carried.



BOARD OF WATER SUPPLY

CITY AND COUNTY OF HONOLULU

RESOLUTION NO. 869, 2016

DUANE R. MIYASHIRO IN APPRECIATION FOR SERVING AS A MEMBER OF THE BOARD OF WATER SUPPLY

WHEREAS, DUANE R. MIYASHIRO has ably served as a member of the Board of Water Supply (BWS), City and County of Honolulu, since August 2011, and as Chair since July 2012; and

WHEREAS, MR. MIYASHIRO's business accomplishments as a partner and the Chair of the Litigation and Dispute Resolution Group at Carlsmith Ball LLP, one of Hawaii's largest and oldest law firms; his reputation in the private sector and the local community; and the esteem of his colleagues has resulted in additional recognition and respect for the Board; and

WHEREAS, the Board of Water Supply has greatly benefitted from DUANE R. MIYASHIRO's skills, experience, and extensive knowledge in matters of law and dispute resolution, that lent to his credibility in discussions regarding a wide range of Departmental and community matters; and

WHEREAS, as Board Chair, DUANE R. MIYASHIRO has presided over the monthly meetings of this group, staunchly defended the BWS's semi-autonomous governance model, supported and encouraged initiatives that improve efficiency in overall Departmental operations, participated in numerous events in support of the Department's employees and programs, and has volunteered his time and expertise to help effect business and management related policy decisions for the Board that will impact the direction and operations of the Board of Water Supply for many years to come; and

WHEREAS, MR. MIYASHIRO's service is a testament to his commitment to maintain a municipal water system that is safe, dependable, and affordable as well as worthy of trust from the public it serves; now, therefore

BE IT RESOLVED by the Members of the Board of Water Supply, City and County of Honolulu, that we do hereby express to DUANE R. MIYASHIRO our deep appreciation and gratitude for his committed service to and leadership of this Board and Department; and

BE IT FURTHER RESOLVED that the Members of this Board extend to DUANE R. MIYASHIRO our sincere aloha and best wishes for continued success in all his future endeavors; and

BE IT FINALLY RESOLVED that this Resolution be presented to DUANE R. MIYASHIRO.



Resolution No. 869, 2016

Adopted this 26th day of September 2016 Board of Water Supply, Honolulu, Hawaii

ADAM C. WONG

Acting Chair of the Board

DISCUSSION:

Mr. Lau recognized Mr. Miyashiro in the audience and read the Resolution. On behalf of the Board, Mr. Wong thanked Mr. Miyashiro for his years of leadership and providing the Board with a calm, guiding light throughout the course of all their actions.

MOTION TO ADOPT

Ross Sasamura motioned to adopt Resolution No. 869, 2016, Duane Miyashiro – In Appreciation for Serving as a Member of the Board of Water Supply. The motion was seconded by Kapua Sproat and unanimously carried.

DISCUSSION:

Mr. Wong presented Mr. Miyashiro with the Resolution and a token of appreciation. Mr. Miyashiro thanked the Board, Manager Lau and the BWS leadership team for giving him a better understanding about water and what the BWS does. Mr. Miyashiro said that it was a privilege and a pleasure working with everyone. On behalf of BWS, Mr. Lau expressed his sincere Mahalo and appreciation to Mr. Miyashiro for serving on the Board and also as the Chair.

RESOLUTION NO. 869, 2016, DUANE R. MIYASHIRO -IN APPRECIATION FOR SERVING AS A MEMBER OF THE BOARD OF WATER SUPPLY, ADOPTED ON SEPTEMBER 26, 2016 AYE NO COMMENT ADAM C. WONG X DAVID C. HULIHEE X KAPUA SPROAT X BRYAN P. ANDAYA ABSENT KAY C. MATSUI X ROSS S. SASAMURA X FORD N. FUCHIGAMI ABSENT

ROLE OF BOARD IN STRATEGIC PLAN PROCESS AND CREATION OF PERMITTED INTERACTION GROUP Chair and Members Board of Water Supply City and County of Honolulu Honolulu, Hawaii 96843

Chair and Members:

Subject:

To Determine the Role of the Board in the Five-Year Strategic Plan Development Process and Creation of a HRS Section 92-2.5(b) Permitted Interaction Group

The department is developing the Board of Water Supply (BWS) Five-Year strategic plan and requests the involvement of the Board in the process. The strategic plan will affirm the vision, mission, sustainability goals, near-term objectives, action plans and performance metrics for the department. We are seeking Board member(s) participation to work with the department's senior managers on the development of the Department's Five-Year Strategic Plan. Ultimately, the strategic plan will be presented to the Board for adoption at a regular meeting of the Board.

If two or more Board members would like to participate in the development of the strategic plan, we recommend the creation of a permitted interaction group. The pertinent section of Chapter 92, Hawaii Revised Statues regarding the permitted interaction of members is as follows:

- §92-2.5 Permitted interactions of members. (a) Two members of a board may discuss between themselves matters relating to official board business to enable them to perform their duties faithfully, as long as no commitment to vote is made or sought and the two members do not constitute a quorum of their board.
- (b) Two or more members of a board, but less than the number of members which would constitute a quorum for the board, may be assigned to:
 - (1) Investigate a matter relating to the official business of their board; provided that:
 - (A) The scope of the investigation and the scope of each member's authority are defined at a meeting of the board;
 - (B) All resulting findings and recommendations are presented to the board at a meeting of the board; and

- (C) Deliberation and decisionmaking on the matter investigated, if any, occurs only at a duly noticed meeting of the board held subsequent to the meeting at which the findings and recommendations of the investigation were presented to the board; or
- (2) Present, discuss, or negotiate any position which the board has adopted at a meeting of the board; provided that the assignment is made and the scope of each member's authority is defined at a meeting of the board prior to the presentation, discussion or negotiation.

The strategic plan is an important opportunity to state overall near-term strategies of the Board and department that address the needs of the BWS and its customers, and to ensure that the Board and the department work together as a team.

Respectfully submitted,

/s/ ERNEST Y. W. LAU, P.E. Manager and Chief Engineer"

DISCUSSION

Ellen Kitamura, Deputy Manager, explained that the BWS is embarking on a Five-Year Strategic Plan and is requesting Board participation in the development of the plan.

Ms. Sproat asked when the meetings would be. Ms. Kitamura replied that no dates are set yet, but they are planning to have three, four-hour meetings, one in October and two in November, here at the BWS during the work day. Mr. Wong asked if the meetings would be facilitated, and Ms. Kitamura replied that Glenn Hamamura of Systems Excellence LLC, would facilitate the meetings.

Board Members Sproat, Matsui, and Andaya volunteered to participate as representatives from the Board to assist the Department in the development of the Five-Year Strategic Plan process. David Hulihee and Ross Sasamura motioned and seconded, respectively, to allow a Permitted Interaction Group consisting of Members Sproat, Matsui, and Andaya to assist the Department in the development of the Five-Year Strategic Plan. The motion was unanimously approved.

KAPUA SPROAT, KAY MATSUI, AND BRYAN ANDAYA APPROVED AS REPRESENTATIVES FROM THE BOARD TO ASSIST THE DEPARTMENT IN THE DEVELOPMENT OF THE FIVE-YEAR STRATEGIC PLAN PROCESS, AT THE SEPTEMBER 26, 2016 BOARD MEETING

		,	
	AYE	NO	COMMENT
ADAM C. WONG	X		
DAVID C. HULIHEE	X		
KAPUA SPROAT	X		
BRYAN P. ANDAYA	х		
KAY C. MATSUI	х		
ROSS S. SASAMURA	Х		
FORD N. FUCHIGAMI			ABSENT

ELECTION OF CHAIR

Chair and Members
Board of Water Supply
City and County of Honolulu
Honolulu, Hawaii 96843

Chair and Members:

Subject: Election of Chair of the Board of Water Supply

Beginning September 26, 2016

The Bylaws of the Board of Water Supply provides that the Chair and Vice Chair of the Board shall be elected annually from among and by the appointed members of the Board at the first regular meeting in June.

Mr. Miyashiro was elected Chair by the appointed members of the Board on June 27, 2016. His term expired on June 30, 2016, and he has been succeeded by Kay Matsui, effective September 7, 2016.

Accordingly, election of a new Chair of the Board for the ensuing year commencing September 26, 2016, is now in order.

Respectfully submitted,

/s/ ERNEST Y. W. LAU, P.E. Manager and Chief Engineer"

NOMINATION AND MOTION

Mr. Wong explained that he is operating as the Acting Chair, so they need to elect a member to fulfill the role of Board Chair until June 2017.

Kapua Sproat nominated Bryan Andaya as Board Chair. There were no other nominations. Mr. Wong asked Mr. Andaya if he was willing to serve as the Chair and Mr. Andaya said that he would be honored. Deputy Corporation Counsel Moana Yost asked Mr. Andaya if he would like to take over the remainder of the meeting or have Mr. Wong continue. Mr. Andaya asked Mr. Wong to continue and that he would start from the October Board meeting. The motion was seconded by Ross Sasamura. Bryan Andaya was unanimously elected to serve as Chair of the Board of Water Supply commencing September 26, 2016.

BRYAN ANDAYA ELECTED AS CHAIR OF THE BOARD OF WATER SUPPLY COMMENCING SEPTEMBER 26, 2016 THROUGH JUNE 2017, AT THE SEPTEMBER 26, 2016 BOARD MEETING

	AYE	NO	COMMENT
ADAM C. WONG	х		
DAVID C. HULIHEE	х		
KAPUA SPROAT	х		
BRYAN P. ANDAYA	х		
KAY C. MATSUI	Х		
ROSS S. SASAMURA	х		
FORD N. FUCHIGAMI			ABSENT

"September 26, 2016

WATER MASTER PLAN UPDATE Chair and Members Board of Water Supply City and County of Honolulu Honolulu, Hawaii 96843

Chair and Members:

Subject: Board of Water Supply Water Master Plan Update

The Draft Water Master Plan was made public on July 13, 2016 with a comment deadline of September 12, 2016. The comments were shared with the Board of Water Supply Stakeholder Advisory Group at our meeting of September 14, 2016.

Water Resources staff will be providing an update of the public outreach and comments received on the Draft Water Master Plan.

Respectfully submitted,

/s/ ERNEST Y. W. LAU, P.E. Manager and Chief Engineer

Attachment"

The foregoing was for information only.

DISCUSSION

Barry Usagawa, Water Resources Division Program Administrator, gave the presentation. He stated that the draft Water Master Plan (WMP) was released for a 60-day public comment period that ended on September 12, 2016. Mr. Usagawa gave a summary of some of the comments received and concluded that there were no significant changes to the WMP. BWS will respond to all of the individual comments in writing and will finalize the WMP based on the input received. Mr. Usagawa spoke about the Stakeholder Advisory Group (SAG) who is very supportive of the WMP and voted to recommend to the Board to adopt the plan. Mr. Usagawa stated that BWS plans to submit the WMP to the Board for adoption at the October Board meeting.

Mr. Lau mentioned that Board Member Matsui attended the SAG meeting in September. Mr. Lau is glad to see that the SAG seems to have jelled together as a group and was pleasantly surprised at their decision to vote to recommend that the Board approve the plan. Mr. Lau and Mr. Wong thanked Mr. Usagawa for giving presentations of the WMP to communities all over the island into the evening hours.

WATER FOR LIFE



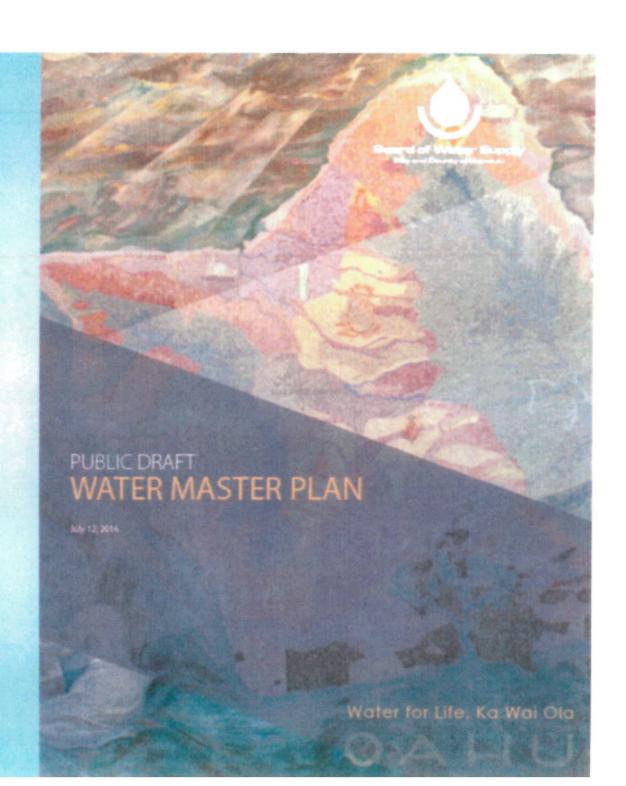


Water Master Plan Quarterly Update

Board of Water Supply
City & County of Honolulu

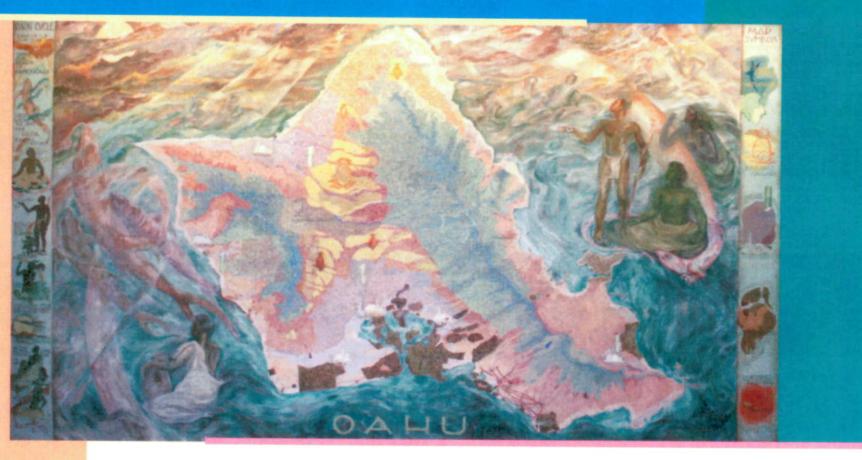
Monday, September 26, 2016

Draft Water Master Plan Released for 60-day Public Review on July 12, 2016



Water Master Plan

SUMMARY





Water for Life, Ka Wai Ola
JULY 2016

"10 Things You'll Want to Know" fact sheet sent to all customers

WATER FOR YOU AND OUR COMMUNITY'S FUTURE

10 Things You'll Want to Know About the Board of Water Supply Water Master Plan

To secure O'ahu's water future, the City and County of Honolulu Board of Water Supply has prepared a long-range Water Master Plan. The Plan is a comprehensive, broad-based technical program that includes the data, investigation, assessments, and projections to make decisions for the water system for the next few decades. We selected 10 highlights from that visionary plan to share with you in this "10 Things To Know" fact sheet.

Mahalo for your interest!

The Water System is Aging: Parts are 100 Years Old

As part of the Water Master Plan, the Board of Water Supply completed a rigorous assessment of its vast and aging water system. Pipelines, reservoirs, pumps, treatment plants and other facilities were inspected and evaluated. Detailed analyses and new technologies resulted in a wealth of information, new insights, and vital data about the water system's general health. Evaluation results indicate where investment in renewal and replacement projects is needed to keep the system flowing and strong.

Water Infrastructure Will Be Planned and Built at the Right Time and Right Place

Using the power of computer modeling as well as sophisticated statistical tools, the Board of Water Supply has looked ahead 30 years to see where and how the water system needs to expand to dependably serve a growing population. The Water Master Plan anticipates that the greatest need for water will be in 'Ewa-Waipahu and the densely populated urban center area from downtown Honolulu and Waikiki to Hawai'i Kai. Knowing when and where demand for water will increase, and by how much, enables the Board of Water Supply to efficiently plan and build new infrastructure at the right times and the right places.

We've Gained New Insights About Water Main Breaks

Reducing water main breaks has been an important focus for Water Master Plan Investigations. Certain pipe materials and corrosion have been identified as the main reasons why pipes break on O'ahu. Cast iron pipes were the industry standard for water pipelines starting in the late 1940s. Now among our oldest, these cast iron pipes are more prone to corrosion. Other factors that can reduce the useful life of pipe are smaller diameters, higher water pressures, and corrosive soils. By understanding these underlying causes, the Board of Water Supply can proactively replace pipes to reduce the risk of future breaks.

4 Future Infrastructure Plans Consider Risk

The Water Master Plan recommends using risk as one of the main factors for deciding which of the many important water system projects to pursue first and which can be deferred to a future time. Risk considers the likelihood of failure as well as the consequence of failure. For example: a break in a large water main near a school or hospital could have severe consequences compared to a break in a small water main adjacent to a parking lot. Thus, the large main would have a higher risk factor. Projects to renew or replace pipelines with the highest risk factors will be pripritized over others with lower risks.

We Must Adapt to Hawai'i's Changing Climate

Evidence of climate change abounds in Hawai'i. Rainfall on O'ahu has steadily decreased since the 1920s. In the future, rainstorm intensity is expected to increase, with more water runoff into the ocean and less water retained to recharge our natural aquifers. Sea level is rising and the ocean is growing more acidic. Metallic pipelines will corrode faster in soils that absorb the encroaching seawater. Coastal erosion threatens the stability of water pipelines. The Board of Water Supply is working with the University of Hawai'i and others on climate change research, and has commissioned expert studies of impacts on water infrastructure. Study results will be combined with findings of the Water Master Plan to anticipate and adapt to climate change impacts.

WATER FOR LIFE

Safe, dependable, and affordable water now and into the future



SUMMARY OF OUTREACH ACTIVITIES

Public Outreach

- Press Release
- Ernest Lau Interview KHON Living808
- Newspaper coverage
- Letters & Draft WMP to all O'ahu-based elected officials
- Notification to Neighborhood Commission Office
- Neighborhood Boards informed in person by BWS representatives
- Draft Water Master Plan and Summary available at all state public libraries throughout O'ahu

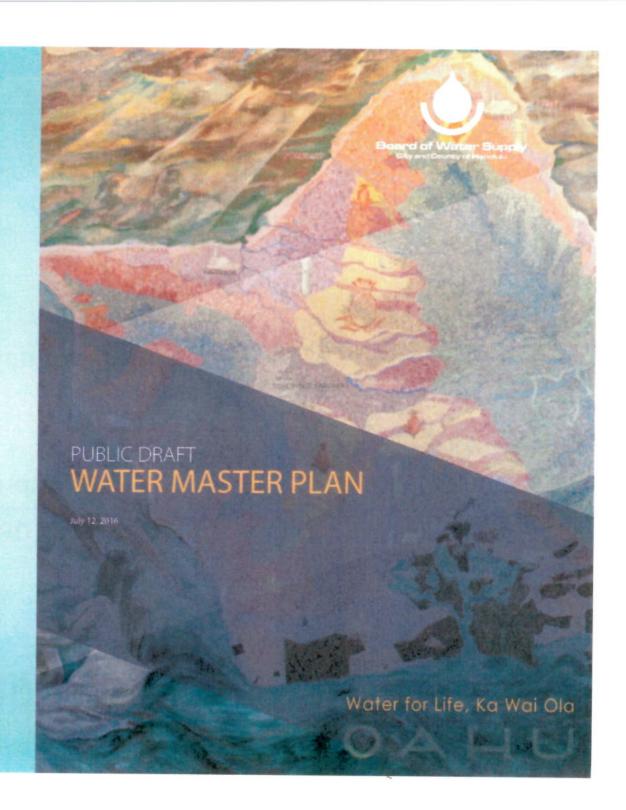
Top 10 Things You'll Want to Know

- Water bill insert to all customers, with letter from Manager
- Mailed with letter to Native Hawaiian Organizations and various community groups (75 letters total)
- Available by cashier counter in BWS Lobby for walk-in customers
- Distributed at Ready 2 React Emergency
 Preparedness Fair at Pearl Ridge Shopping Center
- All Draft WMP documents available on BWS Website

Presentations

- 17 presentations to Neighborhood Boards,
 community & service organizations, business groups
- 3 presentations calendared ahead
- Estimated 420+ total attendance to date

Summary of Public Comments



Number of Public Comments

- 40 commenters
- 9 of those identified affiliations
 - Trust for Public Lands
 - Ewa Beach NB
 - North Shore NB
 - Diamond Head Kapahulu NB
 - Malama Manoa
 - Kapolei Rotary
 - East O'ahu Farm Bureau
 - Poamoho Camp
 - The Nature Conservancy
- 93 total comments and questions

Public Comment Topics

- 21 Technical
 - main breaks (8)
 energy and recycled water (3 each)
 seawater desalination (2)
 seawater intrusion and water pressure (1 each)
- 20 Policies
- 17 Conservation and/or watersheds
- ▲ 10 Water bills or rates
- 8 Implementation
- 7 Requests for more information
- 5 Costs not being included in WMP
- ♦ 4 Red Hill

Public Comment Themes (in order of frequency)

- Complimentary of Water Master Plan
- Do More

Storm water capture and limit hardscape

Reduce/prevent main breaks

About Red Hill

Recycled Water

Protect Watersheds

- Water is limited so development should be limited
- Mandate water conservation/conservation devices
- Power/emergency power/renewable energy
- Need enough water for agriculture
- Skeptical about WMP

BWS will Respond to All Public Comments

- Table of comments and BWS responses will be prepared and posted on BWS website
- All commenters will receive individual responses
- Will be meeting with some of the commenters:
 - Poamoho
 - East Oahu County Farm Bureau

Stakeholder Advisory Group Provided Extensive Input

- Developed WMP Objectives
- Received presentations on major plan components
 - Supply and Demand (Sept 2016)
 - Water Quality (Jan 2015)
 - Condition Assessment Part 1 (Jan 2016)
 - System Analysis (March 2016)
 - Condition Assessment Part 2 (July 2016)
 - WMP Overview (July 2016)
- Provided comments on WMP (Sept 2016)
- Recommends Board adoption of WMP

Next Steps

- Respond to each individual who provided comments
- Finalize Water Master Plan based on public and Stakeholder Advisory Group input
- Submit Water Master Plan for possible Board Adoption in October 2016

"September 26, 2016

CAPITAL
PROJECTS AND
CONSTRUCTION
MANAGEMENT
PROGRAM
MANAGEMENT
UPDATE

Chair and Members Board of Water Supply City and County of Honolulu Honolulu, Hawaii 96843

Chair and Members:

Subject: Capital Projects Division and Construction Management

Program Management Update

Jason Takaki, Capital Projects Division Program Administrator, will provide an update on Capital Projects Division and Construction Management Program Management.

Respectfully submitted,

/s/ ERNEST Y. W. LAU, P.E. Manager and Chief Engineer

Attachment"

The foregoing was for information only.

DISCUSSION

Mr. Lau introduced Jason Takaki, Capital Projects Division Program Administrator, to new Board Member Matsui and apologized for not introducing Mr. Usagawa previously.

Mr. Takaki gave the presentation. There were no comments or discussion.

Mr. Lau thanked Mr. Takaki, BWS staff, and the consultant team for a great job.

WATER FOR LIFE





Capital Projects Division and Construction Management Program Management Update









Board of Water Supply September 26, 2016



Capital Projects Division

- Design and construction
- Ensure compliance with Standards
- Deliver projects for water infrastructure repairs, renewals and expansions
 - Water System Operations
 - Field Operations
 - Water Quality
 - Water Resources





Capital Projects Division

- Support BWS mission
- Renewal, replacement and expansion strategy defined in the Water Master Plan
- Capacity and capability to predictably deliver projects drives future

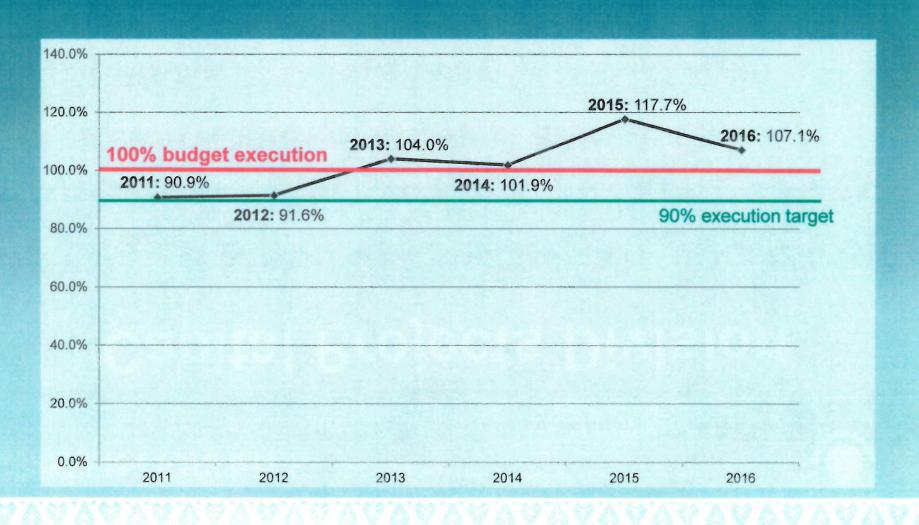


WATER FOR LIFE





CPD project performance



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CPD Program Overview

Continuing Organizational Optimization

Assess

Measure + Evaluate

Determine Gap

Develop

Collaborate Options

Select Action Items

Deploy

Execute Action Items

Workflows and Tools

Organization and Team

Current Status

Optimize

Monitor

Adjust

Repeat



Assessment

- Confidential staff interviews
- Collect expectations, perceptions and suggestions
- June 2013
- Internal and external to Division

WATER FOR LIFE





Assessment

- Customers' view
 - Project definition
 - Organizational silos
 - Coordination
 - Project predictability
 - Subpar field inspection oversight
 - Standards inadequate
 - Understaffed
 - Improve communications



Assessment

- Division perspective
 - Commitment to quality
 - Project definition
 - Communications
 - Improve interaction
 - Better business processes
 - Standard operating procedures
 - Data management tools
 - Need and willingness to do better



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Safe, dependable, and affordable water now and into the future



Keys to the future

- Staffing
- Collaboration
- Coordination
- Communication
- Predictability
- **Quality management**
- Sustainability







CPD Program Overview

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Repeat





Planning

- Core teams
 - Action plans







Planning

Table 12: Proposed Initial Action Plan

	9	Solution Progression (month				
Function / Activity	Industry Prectice / Standard	BWS Practice	Best Industry Practice	0-6	6-24	24-48
Project Identification and Initiation						
Planning process coordination	Capital program staff generally leads the long range planning activity or at least has a major role if the planning activity is led by another department.	Planning is lead and largely accomplished by the WR Planning Division to develop the 30-yr and 6- yr CIP with little input and coordination with CPD. CPD manages the 1-yr CIP	CPD should assign one FTE to the planning process and make it this person's responsibility to work with Planning Division on all planning issues and communicate the planning activities back to the CPD staff.	√		
Project Initiation process	This process is variable from organization to organization and no general practice is followed. Generally, the larger an organization the more fikely a formal process is in place.	CPD has a project initiation form that is not widely known about or used. There is also no clear understanding of how projects are placed into the CIP.	Develop a process, along with any necessary forms or tools, to manage project requests and allow them to be vetted through a standard decision making process that is documented and communicated to staff.	1		
Project approval process (to be placed into CIP)	Usually the decision to place projects into a CIP is limited to very few individuals within an organization. The reasoning for placing or not placing projects into a CIP are communicated to staff for future reference.	CPD decision making relative to the CIP is limited. However, the rational for including and delating or deferring projects for the CIP are not known. Also reasons for not placing a project on the CIP are not communicated to staff.	Develop a process, along with any necessary forms or tools, to manage project requests and allow them to be vetted through a standard decision making process that is documented and communicated to staff. A set of criteria for including a project on the CIP should be defined so the appropriate information can be provided to address criteria.	✓		
Delivery method enalysis process	Most agencies have a process for making delivery method decisions; however it is not formal in most cases.	CPD has no process to make delivery decision. All projects are assumed to go with a DSB delivery unless another method is chosen, based on unknown criteria.	Develop a formal process that all CIP projects are subjected to in order to define a delivery method. The process should provide for an early off-ramp to D&B unless certain initial screening criteria are met to establish a more rigorous assessment.		1	
Controls			T-00-1-00-1-00-1-00-1-00-1-00-1-00-1-00			
Cost Tracking	Costs are typically collected and stored from two perspectives; one for project management information and secondly for financial and accounting purposes. All agencies do the second practice well because they have to keep track of the money, but the first practice is done to a lesser extent. Any mature capital program within a utility will have a project management cost tracking and reporting system which is primarily used to monitor consultant and contractor expenditures compared to authorized budgets. These systems will have some kind of reporting capability as well in order to communicate project cost status to the capital project staff and other staff within the utility.	CPD has no formal cost monitoring and tracking system beyond the one used by the finance division. Some project engineers maintain their own method of cost tracking for their projects and some rely solely on the finance division's data.	Develop a formal cost monitoring, tracking, projection, and reporting system. A process should also be implemented to reconcile cost information with the finance division's data on a frequent basis, ideally no longer interval than monthly.		1	
Scheduling	Schedule tracking is not as common as cost tracking, however most mature capital project groups utilize some type of formal scheduling system, primarily to estimate cash flow and projected capital spending needs.	CPD has no formal scheduling system that is widely seen and used by all CPD staff. A general schedule is developed by CPD management that is used to estimate the capital funding needs for	Develop a formal scheduling system that is seen and used by all CPD staff and that is accessible for viewing by all BWS staff. The level of detail maintained in the CPD schedule should be evaluated and compared to the		✓	

Safe, dependable, and affordable water now and into the future



CPD Program Overview

Continuing Organizational Optimization

Assess

Measure + Evaluate

Determine Gap

Develop

Collaborate Options

Select Action Items

Deploy

Execute Action Items

Workflows and Tools

Organization and Team

Current Status

Optimize

Monitor

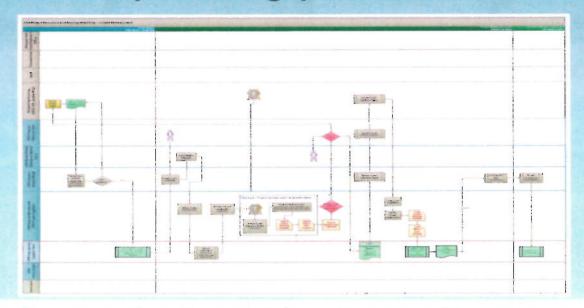
Adjust

Repeat



Implementation

- Workflow analysis
- Revised work processes
- Standard operating procedures





Top Priority: Project Definition

- Project Definition Report (PDR) to accompany each proposed CIP item
- Modify the project initiation process
 - Collaborate on objectives with requestor
 - Identify schedule drivers e.g., permitting, agency approvals, procurement, etc.
 - Cost estimate standards
 - Develop "business case" for action

Safe, dependable, and affordable water now and into the future



Project Definition Reports: Outline for Project Execution

- Record of intent and support inquiries
- Adhere to standards

3.0 Additional Project Information



An-brains for previous projects include

- Job 50-8588 Kahulov Wells: Resair of Forms No. 2
- Job 09-000L Kahubu Wells: Repair of Pump No. 1 and No. 2
- Job 02-662D Kahuku Deep Manker Well: Shilling and Caoing One Manker Wei
- Juli 60-657 Kahuliu Wells I: Replace Pumping Units and Appurtonances
- Job 30-041 Kahului Water Development: Installation of Two Purips. Control Building, Piping, Executed Soulpment, 8:5 MG Reservoir, Transmission Main, and Access Reed
- Job 79-006A Kahuliu Water Development: Drilling, Cooling, and Texting Time Wells

- Kahuku Wells, Unit 3 1.0 Project Background 2.0 Description of Project
- 3.0 Additional Project Information

Project Definition Report

October \$6, 2004

- 6.0 Schedule Information
- Attachments

Arrachment A - Detailed Scape for Conceptual Cost Extraore Americans B - ASCE Class S Conseptual Cost Em-Arranhment C - Consestual Project Schedule Arrachment & - Project Buograund/Hot

Required Signatures

Bes	ared Si	anaturas		
Yes	No			
	w fin	of Charge	nens Div	name of

		Signature	
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Project Home, Habasa Wells, Unit & Project Hander,

or Table to Windon assessment from \$6-250 Paradicture Laure



Objective: The project will retail a third well gump unit and a permanent emergency generator at the Exhalia Walls facility to ensure BMS capacity standards are met for the future densarid scenario and to pre-de emergency bashup power as this is a stand-scene source that services emiscal facilities including a hospital and scheer.

New Construction: This includes installing a sums and motor (708 gam) on the existing new well including nearmany piping, varies, manuferration and context, electrical equipment and appurerments, and includion of a new permanent energiatory generator.



Recently completed Well Drilling Project:

Construction Permit application. See Asserbment D for additional Project Background Mil

July 12-801 Kahulus Walls Unit No. 3. Documents Include Project Solicitati Statice, Final EA Baciground Summary, Final Progress and Payment Report



5.0 Budget Information Project Cost Entrode Motes: Total Project Cost (incl Eng and CM): Banga (-50% to +100%)

52 519 000 (AACE Class & Coor Entirepte) \$1,238,500 to \$5,000,000 \$1,797,000 (AACE Class 5 Case Entimate)

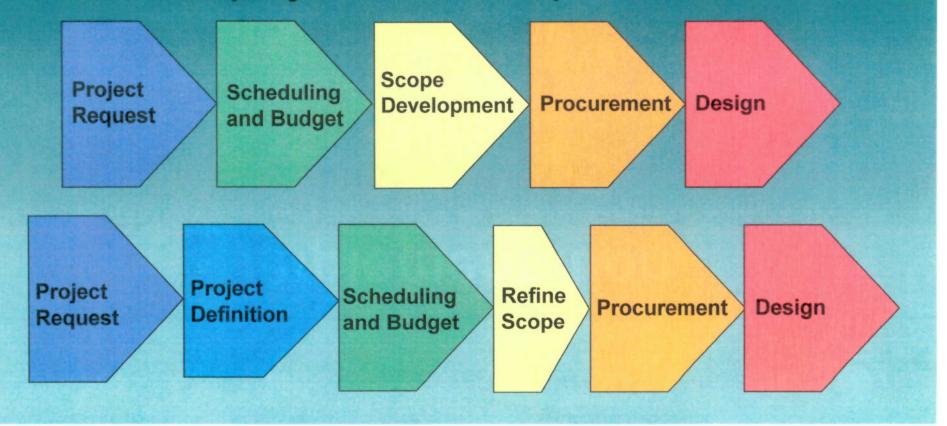
- Clarify expectations
- Set key project performance metrics





Implementation

Refined project definition process



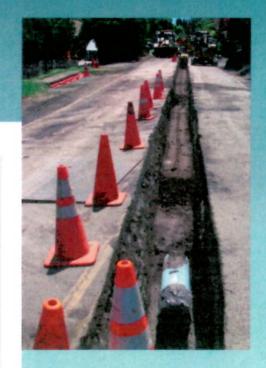


Implementation

- Standard operating procedures
 - √ Engineers
 - Construction inspectors

BWS Project Request SOP 1

SOP Name		New Project Request				
Work	flow Steps	х-х	Last Revision Date 1/7/15			
Objective		Identify a system need and gather enough information to develop a Project Requirements Summary for a CPD engineer to use to scope a new potential CIP project. The information recorded in these steps all build towards the development of a Project Definition Report and ultimately a new project to be executed.				
Preco	onditions					
Perso	onnel Involved	Requesting CPD Supp	Division (WSO, WR, or FO ort Branch	OP)		
Produ	ects/Outputs		ation Form quirements Summary			
Notes	/Assumptions					
Step	Responsible Party	Procedure				
1	Paguacting Dissision	n Identify a system need and submit a Project Request Form				



Safe, dependable, and affordable water now and into the future



Feedback

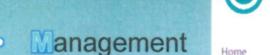
Contractors External Site

MANAO

Project Management Information System

Non-Board Projects

Board Projects



- dministration
- otification
- **Accountability**
- organization



Home

Announcements

Guidance Documents

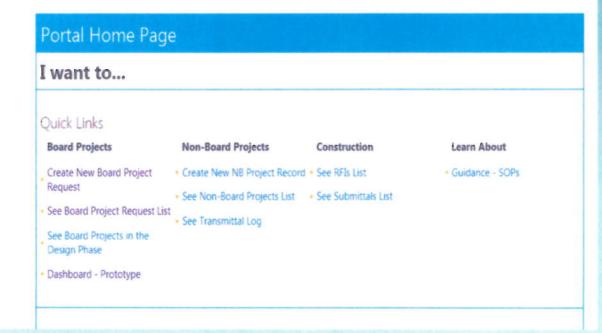
Help Ticket

Recent

Site Contents

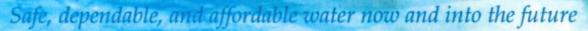
Recent

MK Test 3



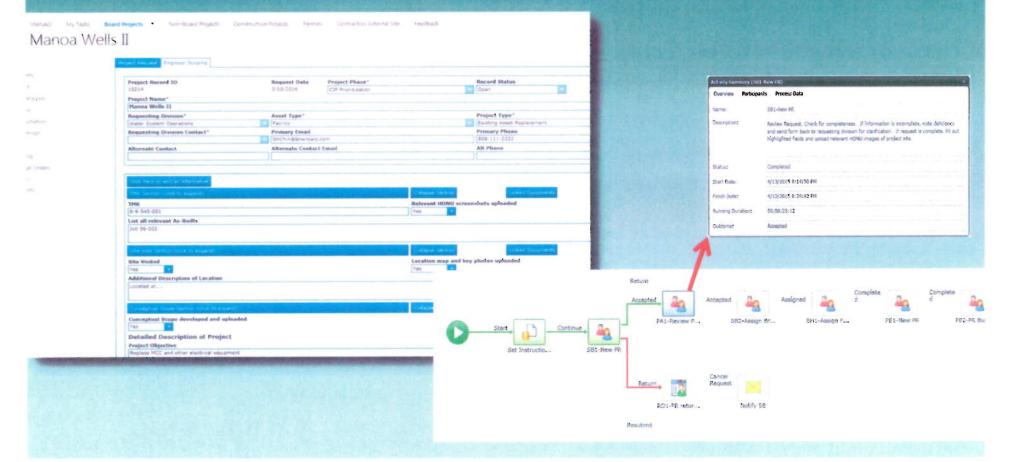
Construction Projects

WATER-FOR-LIFE





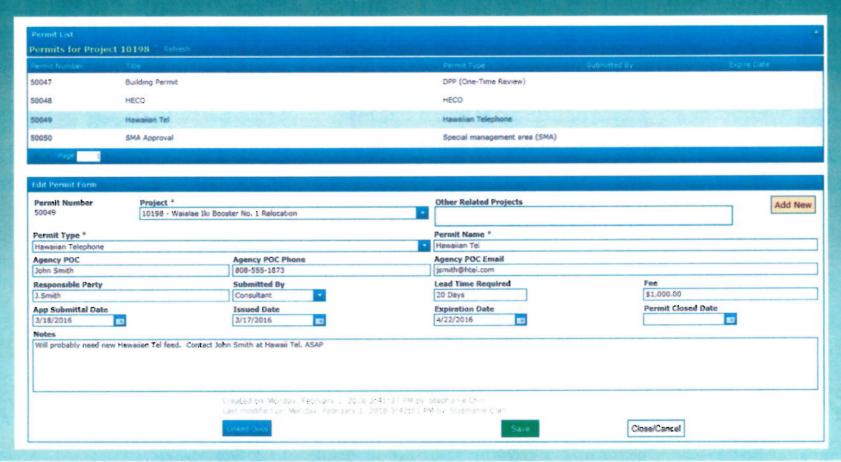
Manage Project From Conception Through Completion







Permits Module Tracks Permits Throughout Project







Construction RFI module

Request for Information - Form supports workflow

Link supporting documents to a specific RFI record on each project

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Reviewer Done?





3-Month Training Schedule SOPs and MANAO

Proposed SOP Training Schedule		Shading color	Shading color represents different sessions					
				Branch o	r Section			MANAO
建筑的工作的建筑区域	阿尔斯斯·加克州巴州 。加州巴州市州	Plan Review	Design-Civil	Mech/Elec	Support	Construction	Inspectors	Sessions
Share Point Essentials							BELLEVILLE	
Non-Board	Non-Boad Project Initiation and Assignment							
	Review Cycles							
	Approval							
BWS Project Definition and Scoping	New Project Request							
	Proposed Project Scope Development (PDR)							
	Schedule Development		Bertham Maria					
	Cost Estimating							
	Permitting		DESCRIPTION			ANGE		The state of the state of
	BCE					SECTION .		
BWS Project Execution	Identify Selection Committee							
	Consultant Selection			THE PARTY OF				
	Consultant Ranking							
	Scope and Fee Negotiation				The Care of			THE REPORT OF
	Contract/NTP Development							
	Preliminary Design							THE RESERVE
	Pre-Final Design							
	Final Design							
	Design Change Order		E MONTH					
Construction	RFI				C. C.			
	Submittal			DE LES				
	Change Order		LESS DA					
	Meeting Minutes					The second second		
	Daily Reports						Real Property Control	SALES OF THE SALES
	Photo Management							
MANAO Update	SOP Update							





Implementation

- Human Resources
 - √ Project Coordinators
 - ✓ Construction Inspector Aides
 - Filling of vacant positions
 - √ Engineers
 - Project Coordinators
 - Construction Inspector Aides

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Implementation

- Tools and resources
 - ✓ Inspector training program
 - Modifications to Standard Provisions
 - Collaboration initiatives
 - Constructability reviews
 - Mid-design consultations
 - Post construction briefings and checklists

Construction Mobile Initiative iPad Pilot





Implementation

- Alternative Project Delivery
 - Alternatives to low sealed bid
 - Matrix of BWS project types and applicable methods
 - ✓ Indefinite delivery/indefinite quantity









Implementation

- Outreach
 - √ State Historic Preservation
 - √ Hawaiian Electric Company
 - General Contractors Association
 - Government and Public Utilities Task Force
 - **BWS Operations Meeting**









Next Steps

- Training for new Construction Inspector Aides
- MANAO goes live October 10
- New hires
- Populating MANAO system for future years





Next Steps

- Formulating metrics and dashboards to determine effectiveness and opportunities for optimization
- Database enhancements for information sharing

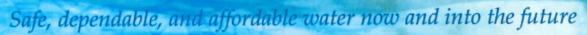




Looking ahead

- Building our future with thoughtful, collaborative solution
- Ensuring safe, dependable and affordable water now and into the future







Mahalo for your support



"September 26, 2016

GROUNDWATER LEVELS Chair and Members
Board of Water Supply
City and County of Honolulu
Honolulu, Hawaii 96843

Chair and Members:

Subject: Status Update of Groundwater Levels at All Index

Stations

There were no aquifer index wells within low groundwater status for the production month of August 2016. The monthly production average for August 2016 was 140.00 million gallons per day.

The Board of Water Supply rainfall index for the month of August 2016 was 184 percent of normal; with a 5-month moving average of 165 percent. As of September 13, 2016, the Hawaii Drought Monitor shows no dry conditions for the island of Oahu.

The National Weather Service is forecasting above normal rainfall from September 2016 to April 2017, with higher probabilities in windward areas during the winter season.

Most leeward index monitoring wells are exhibiting static or slightly decreasing trends due to the increased pumpage during the summer months, whereas windward wells are exhibiting increasing trends during the same time period.

Respectfully submitted.

/s/ ERNEST Y. W. LAU, P.E. Manager and Chief Engineer

Attachments"

The foregoing was for information only.

DISCUSSION:

Barry Usagawa, Water Resources Division Program Administrator, gave the report. There were no comments or discussion.

PRODUCTION, HEAD AND RAINFALL REPORT MONTH OF AUGUST 2016

POTABLE

STATION	MGD
HONOLULU (1)	
KULIOUOU	0.06
WAILUPE	0.05
AINA KOA	0.41
AINA KOA II	1.07
MANOA II	0.00
PALOLO	1.13
KAIMUKI HIGH	2.22
KAIMUKI LOW	2.15
WILDER	7.34
BERETANIA HIGH	5.03
BERETANIA LOW	1.10
KALIHI HIGH	1.72
KALIHI LOW	3.92
KAPALAMA	0.60
KALIHI SHAFT	8.43
MOANALUA	0.63
HALAWA SHAFT	7.39
KAAMILO	0.00
KALAUAO	7.24
PUNANANI	12.12
KAAHUMANU	0.92
HECO WAIAU	2.68
MANANA	0.39
WELLS SUBTOTAL:	66.61
MANOA TUNNEL	0.17
PALOLO TUNNEL	0.23
GRAVITY SUBTOTAL:	0.40
HONO. SUBTOTAL:	67.01

STATION	MGD
WINDWARD (2)	
WAIMANALO II	0.40
WAIMANALO III	0.28
KUOU I	0.03
KUOU II	0.07
KUOU III	0.19
LULUKU	1.01
HAIKU	0.32
IOLEKAA	0.00
KAHALUU	0.83
KAHANA	0.79
PUNALUU I	0.00
PUNALUU II	2.61
PUNALUU III	1.14
KALUANUI	0.00
MAAKUA	0.40
HAUULA	0.00
WELLS SUBTOTAL:	8.09
WAIM. TUNNELS I & II	0.00
WAIM. TUNNELS III&IV	0.19
WAIHEE INCL. WELLS	0.95
WAIHEE TUNNEL	5.01
LULUKU TUNNEL	0.08
HAIKU TUNNEL	0.00
KAHALUU TUNNEL	1.57
GRAVITY SUBTOTAL:	7.79
WIND. SUBTOTAL:	15.88

STATION	MGD
NORTH SHORE (3)	
KAHUKU	0.33
OPANA	1.02
WAIALEE I	0.00
WAIALEE II	0.00
HALEIWA	0.00
WAIALUA	2.08
N.SHORE SUBTOTAL:	3.43

MILILANI (4)	
MILILANI I	2.94
MILILANI II	0.00
MILILANI III	0.00
MILILANI IV	1.57
MILILANI SUBTOTAL:	4.51

WAHIAWA (5)	
WAHIAWA	1.97
WAHIAWA II	1.34
WAHIAWA SUBTOTAL:	3.30

PEARL CITY-HALAWA (6)	
HALAWA 277	0.88
HALAWA 550	0.00
AIEA	0.95
AIEA GULCH 497	0.54
AIEA GULCH 550	0.23
KAONOHI I	0.81
WAIMALU I	0.00
NEWTOWN	0.92
WAIAU	0.72
PEARL CITY I	0.53
PEARL CITY II	1.06
PEARL CITY III	0.35
PEARL CITY SHAFT	0.93
PEARL CITY-HALAWA SUBTOTAL:	7.92

STATION	MGD
WAIPAHU-EWA (7)	
WAIPIO HTS.	0.98
WAIPIO HTS. I	0.87
WAIPIO HTS. II	0.35
WAIPIO HTS. III	1.14
WAIPAHU	1.79
WAIPAHU II	0.98
WAIPAHU III	3.82
WAIPAHU IV	2.46
KUNIA I	5.01
KUNIA II	2.47
KUNIA III	1.39
HOAEAE	7.32
HONOULIULII	0.00
HONOULIULIII	4.37
MAKAKILO	0.34
WAIPAHU-EWA SUBTOTAL	33.28

WAIANAE (8)	
MAKAHA I	0.48
MAKAHA II	0.09
MAKAHA III	0.92
MAKAHA V	0.44
MAKAHA VI	0.00
MAKAHA SHAFT	0.00
KAMAILE	0.13
WAIANAE I	0.09
WAIANAE II	0.33
WAIANAE III	0.64
WELLS SUBTOTAL:	3.11
WAIA. C&C TUNNEL	1.40
WAIA. PLANT. TUNNELS	0.16
GRAVITY SUBTOTAL:	1.56
WAIANAE SUBTOTAL:	4.67

NONPOTABLE

NONPOTABLE	MGD
KALAUAO SPRINGS	0.47
BARBERS POINT WELL	1.29
GLOVER TUNNEL NP	0.42
NONPOTABLE TOTAL:	2.19

RECYCLED WATER (JULY 2016)

RECYCLED WATER	MGD		
HONOULIULI WRF R-1	7.93		
HONOULIULI WRF RO	1.35		
RECYCLED WATER TOTAL:	9.28		

PRODUCTION, HEAD AND RAINFALL REPORT MONTH OF AUGUST 2016

PRODUCTION SUMMARIES

TOTAL WATER	MGD
PUMPAGE	130.25
GRAVITY	9.75
POTABLE TOTAL:	140.00
NONPOTABLE	2.19
RECYCLED WATER	9.28
TOTAL WATER:	151.47

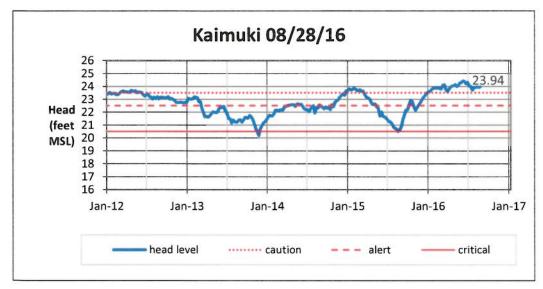
CVVF	RM PERMITTED USE AND BWS POTABLE S		ELDS FOI	RBWS	
		A	В	С	
	WATER USE DISTRICTS	PERMITTED USE/ BWS YLDS	AUG 2016	DIFF. A-B	
1	HONOLULU	82.93	66.61	16.32	
2	WINDWARD	25.02	9.92	15.10	
3	NORTH SHORE	4.74	3.43	1.31	
4	MILILANI	7.53	4.51	3.02	
5	WAHIAWA	4.27	3.30	0.97	
6	PEARL CITY-HALAWA	12.25	7.92	4.33	
7	WAIPAHU-EWA	50.63	33.28	17.35	
8	WAIANAE	4.34	3.11	1.23	
	TOTAL:	191.71	132.08	59.63	

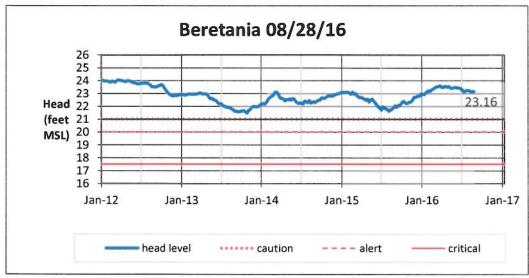
	CWRM PERMITT	TED USE FOR			
		Α	В	С	
WATER USE DISTRICTS		PERMITTED USE	AUG 2016	DIFF. A-B	
7	WAIPAHU-EWA (BARBERS POINT WELL)	1.00	1.29	-0.29	
TOTAL:		1.00	1.29	-0.29	

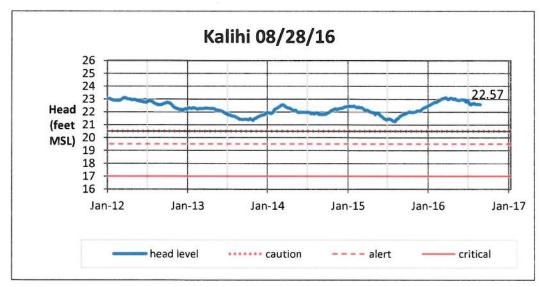
EFFECTIVE WATER DEMAND PER DISTRICT

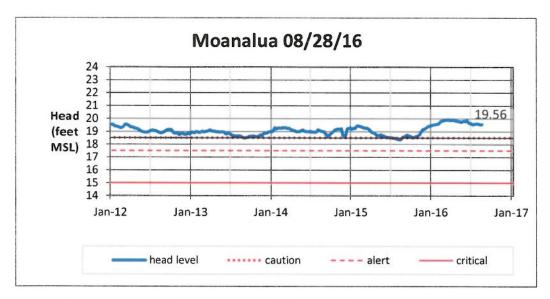
IMPOR	T/EXF	ORT BETWEEN WATER US	E DISTRICTS
FROM	то		MGD
2	1	WINDWARD EXPORT	0.14
7	8	BARBERS PT LB	4.80

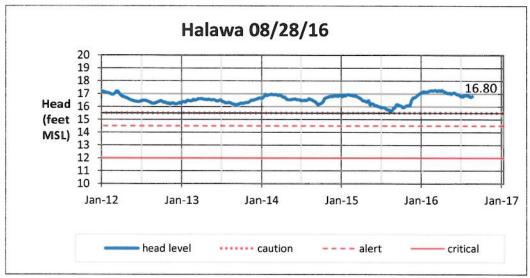
	WATER USE DISTRICTS	SUBTOTAL	IMPORT	EXPORT	EFFECTIVE WATER DEMAND
1	HONOLULU	66.61	0.14		66.75
2	WINDWARD	9.92	(*)	0.14	9.78
3	NORTH SHORE	3.43	823		3.43
4	MILILANI	4.51	•	-	4.51
5	WAHIAWA	3.30	14	-	3.30
6	PEARL CITY-HALAWA	7.92	141	-	7.92
7	WAIPAHU-EWA	33.28		4.80	28.48
8	WAIANAE	3.11	4.80	-	7.91
	TOTAL:	132.08	4.94	4.94	132.08

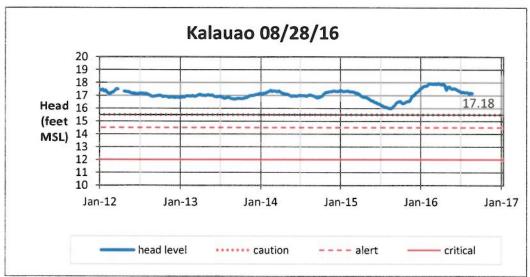


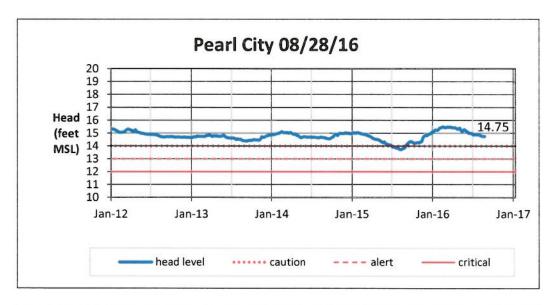


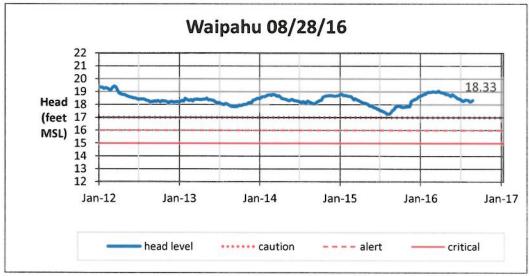


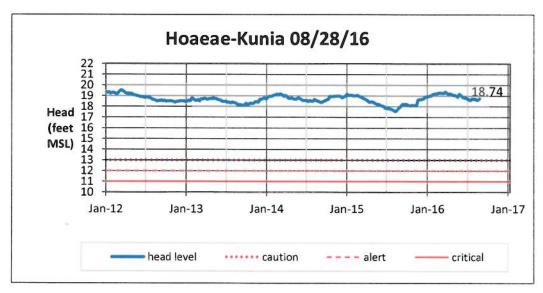


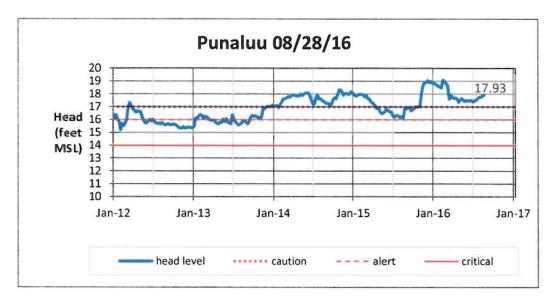


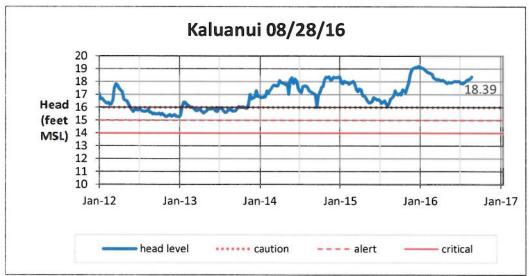


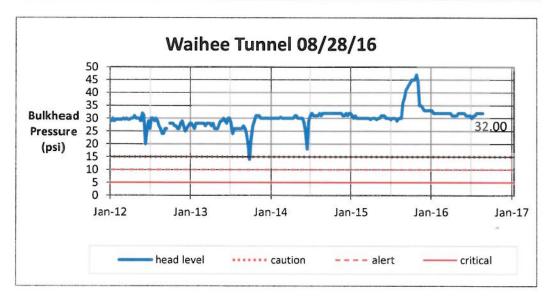


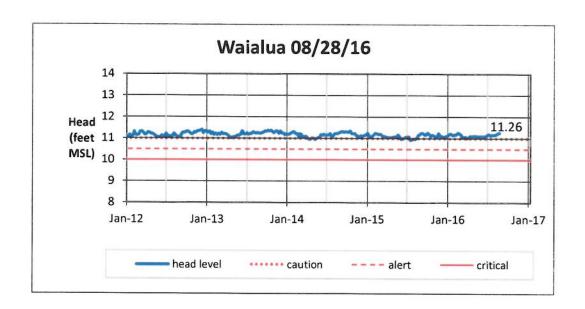


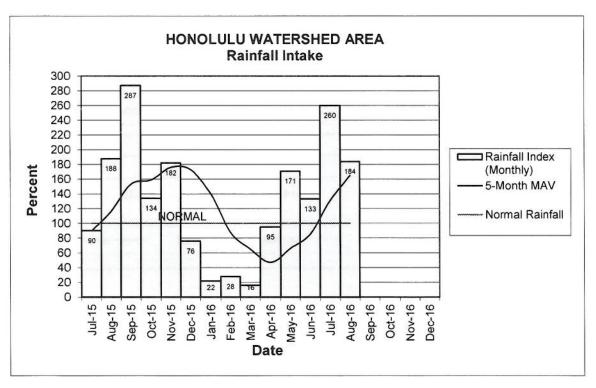


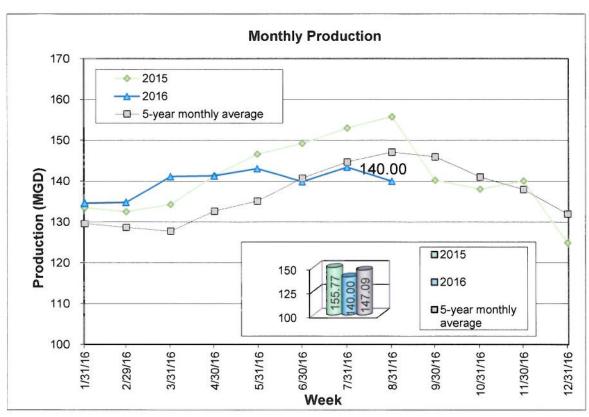












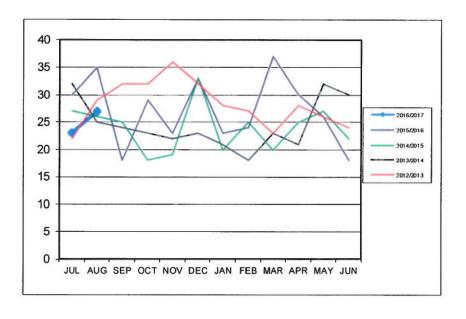
ITEM FOR INFORMATION NO. 4

WATER MAIN REPAIR REPORT

for August 2016

No.	JUL	AUG	SEP	ОСТ	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	Total
2016/2017	23	27											50
2015/2016	30	35	18	29	23	33	23	24	37	30	26	18	326
2014/2015	27	26	25	18	19	33	20	25	20	25	27	22	287
2013/2014	32	25	24	23	22	23	21	18	23	21	32	30	294
2012/2013	22	29	32	32	36	32	28	27	23	28	26	24	339

Date	Address	Size
8/1	2326 Kuahea St.	8" C.I.
8/2	1159 Kahului St.	8" D.I.
8/3	1103 Hoolai St.	6" C.I.
8/4	85-786 Old Government Rd.	6" C.I.
8/4	860 Mokulua Dr.	8" PVC
8/4	94-1024 Lelepua PI.	8" A.C.
8/6	1476 Ala Iolani St.	8" PVC
8/7	42 Puiwa Rd.	12" PVC
8/8	702 Wyllie St.	6" C.I.
8/9	40 Dowsett Ave.	8" PVC
8/10	67-27 Kaimanu PI.*	8" C.I.
8/11	95-176 Waikalani Dr.	8" C.I.
8/12	54-184 Kawaeku St.	8" C.I.
8/13	85-288 McArthur St.	8" PVC
8/15	98-160 Kamehameha Hwy.	12" C.I.
8/16	38 Bates St.	6" C.I.
8/16	94-1223 Awalai St.	8" C.I.
8/16	103 Kaiolena Dr.	8" PVC
8/18	98-825 Moanalua Rd.	8" C.I.
8/19	94-113 Pupupuhi St.	8" C.I.
8/19	84-580 Farrington Hwy.	12" PVC
8/19	86-752 Puuhulu Rd.	8" C.I.
8/22	1462 Kolopua St.	8" C.I.
8/24	Farmers Rd. & liwi St.	8" C.I.
8/24	3209 Ualena St.	12" C.I.
8/25	91-544 Aekai Pl.	4" C.I.
8/31	5132 Poola St.	8" C.I.



Bold * - Pro-active Leak Repair

14.84 miles of pipelines were surveyed by the Leak Detection Team in the month of August.

DISCUSSION

Mr. Lau introduced Daryl Hiromoto, Field Operations Division Program Administrator, to Ms. Matsui. He informed Ms. Matsui that Field Operations is the division that maintains the pipes, fire hydrants and valves in the system and the division that goes out at any time of the day or night to make repairs.

Mr. Hiromoto gave the report. There were no comments or discussion.

MOTION TO RECESS INTO EXECUTIVE SESSION Upon unanimously approved motion, the Board recessed into Executive Session Pursuant to [HRS §92-4 and §92-5(a)(4)] at 2:47 PM to Consult with the Board's Attorney and to Consider Issues Pertaining to Matters Posted for Discussion at an Executive Session.

OPEN SESSION The Board reconvened in Open Session at 3:19 PM

MOTION TO ADJOURN There being no further business Acting Chair Wong at 3:19 PM called for a motion to adjourn the Open Session. Kapua Sproat so moved;

seconded by Bryan Andaya and unanimously carried.

THE MINUTES OF THE REGULAR SESSION BOARD MEETING ON SEPTEMBER 26, 2016 WERE APPROVED AT THE OCTOBER 24, 2016 BOARD MEETING

AYE NO COMMENT BRYAN P. ANDAYA X ABSENT ADAM C. WONG X DAVID C. HULIHEE KAPUA SPROAT Х KAY C. MATSUI Х Х ROSS S. SASAMURA FORD N. FUCHIGAMI Χ

Respectfully submitted,

LISA K. KIM

APPROVED:

BRYAN P. ANDAYA Chair of the Board

OCT 24 2016

Date